COUNTY GOVERNMENT OF LAIKIPIA

COUNTY ASSEMBLY OF LAIKIPIA
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Public Participation Report

On the

County Fiscal Strategy Paper (CFSP) and Debt Management Strategy Paper (DMSP) 2026/2027

COUNTY ASSEMBLY OF LAIKIPIA
CLERK'S OFFICE
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FOREWORD

The County Government of Laikipia presents this Public Participation Report for the CFSP and DMSP 2026/2027. This report is a testament to our unwavering commitment to inclusive governance, transparency and accountability in the management of public resources. It reflects the voices, aspirations and priorities of our people, gathered through seven consultative forums.

Public participation is not merely a procedural requirement; it is the foundation of democratic governance. The Constitution of Kenya, 2010, enshrines participation of the people as a national value and the Public Finance Management Act, 2012, requires that citizens be actively involved in the formulation of fiscal strategies. By engaging our residents in the preparation of the CFSP and DMSP, we affirm our belief that development must be people-driven and that fiscal decisions must respond to the real needs of communities.

The consultative process documented in this report was designed to be inclusive, accessible and representative. Civil Society Organizations were engaged to provide insights on governance and accountability. Open forums were convened across sub-counties to capture the perspectives of diverse citizenry. An online forum was also held to ensure that residents who could not attend physical meetings had an opportunity to contribute. These diverse platforms ensured that no voice was left unheard.

The CFSP and DMSP are critical documents that sets out the county's fiscal priorities, guides resource allocation and debt management for the coming year. These are both technical and political instruments, shaping the trajectory of development while reflecting the collective vision of our people. The inputs captured in this report will be reviewed and integrated into the final CFSP and DMSP, ensuring that our fiscal strategy is not only sound but also socially responsive.

It is our hope that this report will serve as a model of participatory fiscal planning and as a record of the county's commitment to democratic governance. By embedding public participation into the heart of fiscal strategy, we strengthen the social contract between government and citizens and we lay the foundation for sustainable, inclusive development.

COUNTY GOVERNMENT OF LAIKIPIA
COUNTY TREASURY
FEB 2026

Wachira Gachigi

County Executive Committee

Member for Finance Economic planning and County development

ACKNOWLEDGEMENTS

The County Government of Laikipia wishes to express its sincere appreciation to all individuals and organizations who contributed to the public participation process for the 2026/2027 CFSP and DMSP.

We extend special thanks to Civil Society Organizations (CSOs) for their invaluable insights on governance, transparency and accountability. Their role in amplifying community voices and advocating for equitable resource allocation has been instrumental in shaping the discussions documented in this report.

We also acknowledge the contributions of community members across the county who attended the open forums. Their willingness to share experiences and propose solutions demonstrates the strength of our county's civic culture.

The online forum participants deserve recognition for embracing digital platforms to engage in fiscal planning. Participation through these forums will be enhanced for better and diverse engagements.

I am deeply grateful to the staff from the directorate of Budget and other facilitators who organized and moderated the forums. Their dedication to inclusivity, logistical coordination, and technical support ensured that the consultative process was smooth, transparent, and effective.

Finally, we acknowledge the support of local leaders, institutions and partners who helped mobilize communities and provide venues for the forums. Their collaboration underscores the importance of collective effort in achieving participatory governance.

COUNTY GOVERNMENT OF LAIKIPIA
CHIEF OFFICER
26 FEB 2026
FINANCE

Daniel Ngumi
Chief Officer,
Finance Economic planning and county development

Executive Summary

This Public Participation Report documents the consultative process undertaken in January and February 2026 to inform the CFSP and DMSP 2026/2027. These are key policy documents that outline the county's fiscal priorities, guides resource allocation, sets the framework for budget preparation and guide on how the County may acquire and manage debt.

The report begins by situating public participation within the legal framework established by the Constitution of Kenya, the Public Finance Management Act, the County Governments Act, and the Access to Information Act. These laws collectively mandate citizen involvement in fiscal planning, transparency in resource allocation and accountability in governance.

The purpose of the report is to provide a structured record of the forums held and capture stakeholder comments and proposals. The objectives include documenting the consultative process, ensuring inclusivity and reinforcing transparency in fiscal decision-making.

The County Treasury organized three types of engagements:

- A meeting with Civil Society Organizations on **30th January 2026**.
- Five open public forums across sub-counties on **10th February 2026**.
- An online forum on **11th February 2026**.

These engagements were designed to capture diverse perspectives, ranging from governance and transparency to health, education, infrastructure, climate change and social protection. The forums also emphasized gender inclusivity.

This report captures stakeholder inputs where the aggregated proposals are mapped against sectoral priorities, with clear indications of how citizen voices have shaped fiscal decisions.

In conclusion, this report demonstrates the county's commitment to participatory governance. By embedding public participation into fiscal planning, the County Government strengthens the social contract with its citizens and lays the foundation for sustainable, inclusive development.

CHAPTER ONE

INTRODUCTION AND LEGAL FRAMEWORK

1.1 Introduction

Public participation is a cornerstone of democratic governance and a constitutional imperative in Kenya. It ensures that citizens are not passive recipients of government decisions but active contributors to policy formulation, planning and fiscal management. In preparing the County Fiscal Strategy Paper and Debt Management Strategy Paper 2026/2027, the County Government of Laikipia has embraced this principle by organizing consultative, open and digital forums.

This chapter outlines the legal framework that mandates and guides public participation in the preparation of the CFSP and DMSP, as well as other relevant regulations and policies that shape the process.

1.2 Constitutional Provisions

The Constitution of Kenya, 2010 provides the overarching framework for public participation:

- **Article 10(2)(a):** Declares "participation of the people" as one of the national values and principles of governance. This provision obligates all state organs and public officers to involve citizens in decision-making processes.
- **Article 201(a):** Establishes principles of public finance, stating that "there shall be openness and accountability, including public participation in financial matters." This ensures that fiscal decisions are transparent and subject to citizen input.
- **Article 232(1)(d):** Lists "involvement of the people in the process of policy making" as a key value of public service. This provision reinforces the need for participatory governance across all levels of government.

1.3 Public Finance Management Act, 2012

The Public Finance Management Act (PFMA), 2012 operationalizes constitutional principles in the realm of fiscal management.

- **Section 117(5):** Requires the County Treasury to seek views of the public before finalizing the CFSP. This provision makes public participation a mandatory step in the CFSP preparation process.
- **Section 123(4):** Similarly obligates the County Treasury to publish and publicize the County Debt Management Strategy Paper (DMSP) within seven days of submission to the Assembly.
- **Section 125(2):** States that the county budget process shall include public participation. This ensures that citizen input is not limited to the CFSP but extends to the entire budget cycle.

1.4 County Governments Act, 2012

The County Governments Act, 2012 further elaborates on the principles and mechanisms of citizen participation.

- **Section 87:** Outlines the principles of citizen participation, including timely access to information, inclusivity, respect for diversity and promotion of equity.
- **Section 115:** Mandates public participation in county planning processes, stating that "public participation in the county planning processes shall be mandatory."
- **Section 91:** Provides for the establishment of modalities and platforms for citizen participation, such as town hall meetings, budget preparation forums and information communication technology platforms.

1.5 Access to Information Act, 2016

This Act complements the above provisions by guaranteeing citizens the right to information.

- **Section 4(1):** States that "every citizen has the right of access to information held by the State."
- **Section 5:** Obligates public entities to proactively disclose information, including policies, budgets, and plans.

1.6 Other Relevant Regulations and Policies

In addition to the Constitution and Acts of Parliament, several regulations and policies guide public participation in fiscal matters:

- **Public Finance Management (County Governments) Regulations, 2015:** Provide detailed procedures for county budget processes, including requirements for public participation at various stages.
- **National Policy on Public Participation (Draft, 2018):** Although not yet enacted into law, this policy provides guidance on best practices for citizen engagement, emphasizing inclusivity, transparency and accountability.
- **County Public Participation Guidelines (issued by the Ministry of Devolution and Planning):** Offer practical tools for counties to design and implement participatory processes, including templates for notices, forums and reporting.
- **Standing Orders of the County Assembly:** Require that budget documents, including the CFSP, be subjected to public input before adoption.

The legal framework for public participation in the CFSP is robust, encompassing constitutional provisions, statutory requirements, regulations and policy guidelines. Together, these instruments ensure that fiscal planning is transparent, inclusive and accountable. By adhering to this framework, the County Government of Laikipia not only fulfils its legal obligations but also strengthens the social contract with its citizens.

CHAPTER TWO

PURPOSE AND OBJECTIVES OF THE PUBLIC PARTICIPATION REPORT

2.1 Introduction

This chapter outlines the purpose and objectives of the Public Participation Report on the CFSP and DMSP for the fiscal year 2026/2027.

2.2 Purpose of the Public Participation Report

This Public Participation Report serves several critical purposes:

1. **Compliance with Legal Requirements**
   Demonstrates adherence to constitutional provisions on openness and accountability in public finance. It also provides evidence that the county has fulfilled its statutory duty under Section 115 of the County Governments Act, 2012.
2. **Transparency and Accountability**
   Ensures that fiscal and debt management decisions are made openly, with citizens informed of borrowing plans, expenditure priorities, and revenue strategies. It Provides a record of citizen contributions, showing how public views influenced the CFSP and DMSP.
3. **Documentation of the Participation Process**
   Records the methods used (public forums, stakeholder workshops, online submissions, written memoranda). It Captures the breadth of participation, including geographic coverage and representation of different social groups.
4. **Feedback Mechanism**
   Serves as a channel through which citizens can see how their input was considered and Strengthens trust between county leadership and residents by showing responsiveness to public concerns.

2.3 Objectives of the Public Participation Report

The main objectives of preparing and publishing the Public Participation Report on the CFSP and DMSP 2026/2027 include:

1. **Promote Inclusive Governance**
   Ensure that all segments of society i.e youth, women, persons with disabilities, business community, and marginalized groups are involved in fiscal and debt management decisions.
2. **Enhance Fiscal Responsibility**
   Provide citizens with an opportunity to scrutinize proposed revenue measures, expenditure priorities and borrowing plans.
3. **Strengthen Policy Legitimacy**
   Build consensus around county fiscal and debt strategies by incorporating citizen perspectives.
4. **Improve Decision-Making Quality**
   Harness local knowledge and community insights to refine fiscal priorities and debt management strategies.
5. **Institutionalize Accountability**
   Provide a formal record that can be audited and reviewed by oversight bodies such as the county Assembly and the Office of the Auditor-General.

2.4 Linkage to CFSP and DMSP

The Public Participation Report is directly linked to the CFSP and DMSP in the following ways:

County Fiscal Strategy Paper (CFSP): Public input shapes revenue projections, expenditure priorities and deficit financing strategies.

Debt Management Strategy Paper (DMSP): Citizen views inform borrowing objectives, debt sustainability measures, and risk management strategies.

Budget Preparation: Once adopted, the CFSP and DMSP guide the annual budget estimates. The Public Participation Report ensures that these guiding documents reflect citizen priorities.

2.5 Conclusion

The Public Participation Report on the CFSP and DMSP 2026/2027 is more than a compliance document. It is a cornerstone of participatory governance. Its purpose is to demonstrate transparency, accountability and inclusivity, while its objectives are to enhance fiscal responsibility, strengthen legitimacy and institutionalize accountability.

By preparing and publishing this report, the county government affirms its commitment to the constitutional principles of openness and citizen involvement in public finance. Ultimately, the report ensures that fiscal and debt management strategies are not only technically sound but also socially legitimate and publicly owned.

Beyond its immediate objectives, the report has broader significance for governance and development. It strengthens the social contract between government and citizens by embedding participation into fiscal planning. It enhances the legitimacy of the CFSP and DMSP by showing that it is not a top-down document but a co-created strategy. It also provides a learning tool for future participatory processes, highlighting best practices and areas for improvement.

In this way, the report contributes to the realization of constitutional values, statutory obligations, and policy goals. It ensures that fiscal planning is not only technically sound but also socially responsive, equitable and inclusive.

CHAPTER THREE

PUBLIC ENGAGEMENTS AND STAKEHOLDER INPUT

3.1 Introduction

The County Treasury organized a series of forums to ensure broad-based participation. On 30th January 2026, Civil Society Organizations (CSOs) were engaged in a dedicated meeting to provide insights on governance, transparency and accountability. On 10th February 2026, five open public forums were held across the county, bringing together community members, business groups, youth, women and persons with disabilities. Finally, on 11th February 2026, an online forum was conducted to enable residents to participate through digital platforms.

Each forum was designed to encourage dialogue, gather proposals and ensure inclusivity. Notices were issued through one newspaper of national circulation, radio station, churches, social media platforms and community notice boards to ensure maximum awareness. Venues selected were accessible.

The diversity of participants ensured that the CFSP reflects the needs of different groups within the county. The forums also provided an opportunity for county officials to explain fiscal processes, thereby enhancing transparency and accountability.

3.1.1 Civil Society Organizations (CSO) Meeting

The first engagement on 30th January 2026 was a dedicated meeting with Civil Society Organizations (CSOs). These groups play a critical role in advocating for transparency, accountability, and social justice. The meeting was convened with invitations sent to registered CSOs through official correspondence.

The session was structured to allow CSOs to present position papers and thematic briefs. Discussions were expected to focus on governance reforms, equitable resource allocation, and mechanisms for monitoring fiscal implementation. The County Treasury provided technical presentations on the CFSP process, after which CSOs offered feedback and recommendations. This engagement was particularly important because CSOs often act as intermediaries between government and citizens, amplifying community concerns.

Venue: EMESS Hotel (Stakeholders Engagement Forum)

DEPARTMENTS	RECOMMENDATIONS by Stakeholders/CSOs	ACTIONS TAKEN
County Administration/ Finance and planning	Allocate adequate funding to operationalize the directorate of public participation. Diversify Notification methods beyond newspapers, including ward-level forums, digital platforms and community radio. Facilitate meaningful participation of Persons with Disabilities (PWDs) through transport facilitation, sign language interpretation and accessible venues	The CFSP 2026 proposes resources to the public participation unit, directorate of Budget and Economic planning to support this function. The County has used Radios, newspapers, church announcements, messages to advertise the public engagements. The county will be engaging sign language interpreters and ensure venues are accessible.
Education Youths and Sports.	Develop and resource a Youth Policy and Youth Bill, supported by a Youth Sector Working Group.	The CFSP 2026 proposes to Vocational Training institutions to enhance education and skills

	Allocate funds for youth employment, mental health, substance abuse prevention, and GBV response. Provide targeted budgetary support for women, youth, and PWDs, Ensure for disability-inclusive celebration days, sports and Special Olympics.	among the youth. Laikipia county Youth Service Act 2020 is in place The CFSP 2026 proposes to allocate 75 million to the bursary fund which will go a long way to support education in the community. The CFSP proposes budgetary allocations to Women, Youth and PWDs.
Health and Sanitation	To strengthen Primary Health Care (PHC) and advance Universal Health Coverage (UHC): Increase investment in preventive and promotive health services, particularly PHC. Introduce a clear strategic objective on Reproductive, Maternal, Newborn, Child, Adolescent Health and Nutrition (RMNCAHN), Establish a standalone budget line for Community Health Promoters (CHPs), including stipends, training, and essential kits Recruit and retain skilled personnel to operate medical equipment, strengthen health ICT systems, including Electronic Medical Records (EMRs) and reliable connectivity Invest in sufficient and functional ambulance services as per Gazette Notice No. 16474 Equip referral hospitals (Nanyuki, Rumuruti, Nyahururu) with essential diagnostic and imaging equipment, Cascade essential medicines for chronic illnesses to PHC facilities to improve access and decongest referral hospitals. Develop a defined county plan for Social Health Insurance support for indigents in line with the Social Health Insurance Act, 2023	The CFSP 2026 proposes to allocate 40 % of the total shareable revenue to the department of health. County records officers have been assigned the role of SHA registration to enhance the process. RMNCAHN will be considered as a key item in health budget for 2026/2027 The County has had a budget line for CHPs and the same will be maintained in the 26/27 budget. The County advertised for medical doctors 'and other medical personnel in year 2025 and is in the process of finalizing recruitment. Procurement of an ambulance has been planned for 2025/2026 The CFSP 2026 has identified this as apriority and has allocated funds for medical drugs and equipment's as county continues to staff, equip and upgrade other health Centers across the county in order to decongest the referral hospitals. The plan for indigents will be considered in future fiscal framewoks
Agriculture, Livestock and Fisheries	Strengthen and expand technical and field extension services, including staffing, Support climate-smart irrigation technologies, promote value addition, processing, and packaging to reduce post-harvest losses Enhance veterinary services, Support fodder production and pasture improvement for drought resilience, Promote aquaculture in ponds and dams including small scale farmers, Train farmers on fish production and management, Ensure quality and safety monitoring for fish products.	The county has employed extension officers in 2025. The County has prioritized and allocated funds for crop development value chain. CFSP has proposed and allocation for livestock value chain support. Funds have been set aside for fisheries department to improve on the value chain.
Water, Environment, Natural Resources and Climate	Prioritize solid waste management as a core environmental conservation strategy. Fully equip drilled boreholes and ensure value for money, promote community ownership and	The County has prioritized allocations for water, sanitation, waste management and climate-resilient infrastructure, with clear prioritization of completing all ongoing projects. This ensures

Change	management of water projects, expand piped water connections and map service areas, prioritize water harvesting, storage and conservation. - Integrate climate adaptation measures such as rainwater harvesting in schools and health facilities. Desilt existing dams and water pans, solarize water infrastructure to reduce operational costs, Drill and equip boreholes in public institutions to serve both the institution and surrounding communities.	all drilled boreholes are fully equipped, solarized piping, reticulation and deliver value for money.
Infrastructure, Housing and Urban Development	Invest in inclusive and safe infrastructure: accessible roads, sidewalks, crossings, street lighting and public buildings Ensure PWD-friendly designs in all public infrastructure including schools, hospitals, markets, and public halls, Promote affordable and barrier-free housing.	An allocation of close to 400 million has been set aside for infrastructure development. Project Designs to be PWDs friendly where necessary.
Municipalities (Nanyuki, Rumuruti and Nyahururu)	Establish a clear strategic objective on smooth transfer of functions, assets, staff, and budgets to municipalities in line with Gazette Notices and Article 184. Ensure municipal budget ceilings reflect transferred responsibilities.	The county is in the process of transferring functions, assets, staffs and budget to municipalities with specific allocations to these institutions.
Pending Bills And Fiscal Discipline	Publish a structured, time-bound plan to clear pending bills. Reduce non-essential expenditures and align wage policies with fiscal realities.	The county has continuously allocated funds to reduce pending bills; allocated 320 million and KShs 325 million in the year 2025/2026, 2026/ 2027 respectively. The county has been verifying pending bills to ensure proper documentation and eventual payment. The county has reduced the growth of pending bills by aligning revenue with expenditure (balanced budgeting).

3.2 Open Public Forums

On 10th February 2026, five open forums were held across different sub-counties. The forums were designed to capture diverse perspectives by targeting diverse participants.

Each forum was moderated by county officials, with plenary sessions to allow groups to deliberate on sectoral priorities. Sign language interpretation was provided in Nanyuki to accommodate those with hearing impairment.

Venue: Lamuria DCC Hall

Department	Recommendation on Departmental Priorities CFSP 2026	Actions taken on CFSP 2026
County Coordination, Administration, ICT and Public Service	Public involvement of the public in PFM process	Prioritized in Finance as involvement of the Public in the PFM process
Finance, Economic Planning and County Development	Payment of pending bills	Part payment already planned in FY 2026/27
Medical Services and Public Health	Healthcare infrastructure, emergency response services	Identified as a priority in the CFSP 2026
	Enhance preventive health	
	Purchase of medical drugs	
Agriculture, Livestock and Fisheries	Support livestock, crops and fisheries development.	Captured as investment area in CFSP 2026
	Support livestock, crops and fisheries development.	
Infrastructure, roads, housing and urban development	Upgrade infrastructure development	
Education youth sports and social development	Enhance ECDEs and VTCs services	
	Youth friendly programs	
	Enhance Library services	
Trade, tourism and cooperatives development	improvements of market infrastructure	
	Promote cooperative development	
Water, Environment and Natural Resources	Solid waste collection and disposal mechanism	
	Enhance accessibility of clean, safe and reliable water	
	Solid waste collection and disposal mechanism	

General observations and recommendation

- The youth would like to be engaged by the county government in a community service empowerment program.
- Consider additional allocation to agriculture to at least 6% of the total budget from the proposed 4.2%.

Venue: Dol-Dol Catholic Hall

Department	Recommendation on Departmental Priorities	Actions taken on CFSP 2026
County Coordination, Administration, ICT and Public Service	Fire Services	Captured as priorities in CFSP 2026 with specific interventions handled at the budgeting stage
	Disaster management services	
	Enhance connectivity and ICT support across the county	
Finance, Economic Planning and County Development	Involvement of the public in PFM process	
Medical Services and Public Health	Purchase of medical drugs and equipment	
	Enhance healthcare infrastructure	
Agriculture, Livestock and Fisheries	Support livestock development	
Infrastructure, roads, housing and urban development	Power supply and energy	
	Physical planning and survey services	
	Road network improvement	

Education youth sports and social development	Enhance ECDEs services	
	Enhance library services	
Trade, tourism and cooperatives development	Improve market infrastructure	
Water, Environment and Natural Resources	Enhance the accessibility of clean, safe and reliable water Solid waste management	

General observations and recommendation

- Rotational basis of casual employment as discussed in the CIDP

Venue: Nyahururu Stadium

Department	Recommendation on Departmental Priorities	Actions taken on CFSP 2026
County Coordination, Administration, ICT and Public Service	Improve fire and disaster emergency response	Prioritized under fire services
Finance, Economic Planning and County Development	Improve on payment of pending bills	Ongoing part payments of pending bills
	Improved Revenue collection	An allocation for the revenue Board to facilitate enhancement of own source revenue
Medical Services and Public Health	Enhance purchase of medical drugs	Procuring of medical drugs and technologies funded under the CFSP
	Strengthen emergency referral and rehabilitative services	
	Improve healthcare service products and technologies	
	Strengthen referral systems and emergency medical services.	Allocation for Upgrading and maintaining health facilities to be prioritized in the CFSP
Agriculture, Livestock and Fisheries	Enhance fertilizer support initiatives	An allocation has been provided in the CFSP
	Enhance farmers productivity through support livestock and crops	
Infrastructure, roads, housing and urban development	Improve road network and maintenance	
	Improve power supply and energy	
Education youth sports and social development	Improve early childhood education infrastructure and VTCs services	Constructing and Equipping of ECDEs and VTCs already identified as a 2026/27 priority
	Enhance bursary and scholarships	CFSP 2026 has provided Allocations
	Improve youth initiative programs and trainings	
	Improve sport and social infrastructure	
	Enhance PWDs programs	
Trade, tourism and cooperatives development	Improve tourism infrastructure development	
	Improve industrial development and market infrastructure	
Water, Environment and Natural Resources	Enhance solid waste management	
	Enhance solid waste management	
	Improve access of water easily.	

Venue: Nanyuki Social Hall

Department	Recommendation on Departmental Priorities	Actions taken on CFSP 2026
County Coordination, Administration, ICT and Public Service	Disaster management services	Identified as a priority in the CFSP 2026
	Fire services	
Finance, Economic Planning and County Development	Pending bills payment	An allocation has been made for part payment of pending bills

Medical Services and Public Health	Enhance healthcare infrastructure -like deployment of sign language interpreter and training of healthcare workers in basic sign language	An allocation for infrastructure improvement has been provided
	Human resource management	Has been prioritized under the health budget
	Preventive health and curative	
Agriculture, Livestock and Fisheries	Support livestock, crops and fisheries-accessible extension services from county officers,	Extension staff employed and deployed to wards.
Infrastructure, roads, housing and urban development	Road network improvement-	Has been identified as a priority in the CFSP 2026
	Power supply &energy -street lights maintenance	Power supply &energy prioritized
Education youth sports and social development	Youth programs	A youth service act already in place. Allocation to youth program and sports to be enhanced. Youth have been employed within the County Government Establishment
	Sports allocation	
	Youth Job opportunities	
Trade, tourism and cooperatives development	Support improvements in market infrastructure	An allocation has been made in the CFSP 2026
	Enhance tourism management	
Water, Environment and Natural Resources	Enhance the accessibility of clean safe and reliable water	Has been identified as a priority in the CFSP 2026
	Enhance solid waste collection and disposal mechanism	

General observations and recommendation

- Increased allocation to the Health Department is required to improve service delivery and SHA support to vulnerable families
- Prioritize employment of staff with sign language skills

Venue: Rumuruti Catholic Hall

Department	Recommendation on Departmental Priorities	Action taken in the CFSP 2026
County Coordination, Administration, ICT and Public Service	Disaster management services	Already prioritized in the CFSP 2026
	Fire response	
Finance, Economic Planning and County Development	Part payment of pending bills	An allocation has been set aside for part payment of pending bills in the CFSP 2026
	Involvement of the public in the PFM process	Captured as a priority in CFSP 2026
Medical Services and Public Health	Purchase of medical drugs and equipment	CFSP has high level allocations for these priorities which will be drilled down to projects during the budgeting process.
	Enhance health care infrastructure and sanitation services	
	Enhance preventive health	
	Curative and Rehabilitative health	
Agriculture, Livestock and Fisheries	Provide soil testing services, certified seeds, tree seedlings and fruit seedlings	
	Support livestock, crops and fisheries development	
	Support livestock, crops and fisheries development	
Infrastructure, roads, housing and urban development	Road network improvement	
	Survey and proper planning of all towns and urban centers	
	Power supply and energy	
Education youth sports and social development	Bursary and scholarships	
	Enhance library services	
	Enhance ECDEs, VTCs services	
	Enhance ECDEs services	
	PWDs initiatives and youth-friendly programs	

Trade, tourism and cooperatives development	Support improvements in market infrastructure	
	Support improvements in market infrastructure	
	Cooperatives and promote industrial development	
Water, Environment and Natural Resources	Enhance solid waste collection and disposal mechanism	
	Enhance solid waste management	
	Enhance the accessibility of clean, safe and reliable water	

General observations and recommendation

- Partner with other stakeholders for development purpose
- Employment of more tutors for ECDEs and VTCs
- Digitization of issuance of business permit

3.3 Online Forum

Recognizing the importance of digital engagement, the County Treasury hosted an online forum on 11th February 2026. This platform allowed residents who could not attend physical meetings to contribute via video conferencing, social media channels, and a dedicated county website portal.

Moderators facilitated discussions by presenting CFSP highlights and responding to questions in real time. Participants were encouraged to submit written comments, which were archived for incorporation into the final CFSP.

Venue: X-Space

Department	Recommendation on Departmental Priorities CFSP 2026	Actions taken on CFSP 2026
Finance, Economic Planning and County Development	Involvement of the public in PFM process	Public participation to be enhanced with additional resources in 2026/2027
Medical Services and Public Health	Enhance preventive health	Prioritized in CFSP 2026 through funds allocations.
Education youth sports and social development	Youth friendly programs	
	Enhance ECDE services	
	Promote PWD initiatives	

General observations and recommendation

- Sports fund to be domiciled in a clearly defined department

3.4 Memoranda

We received memoranda from Pathways, Hennet and CEDGG community based organizations. These groups play a critical role in advocating for transparency, accountability and social justice. The table below highlights what the memorandum raised and what the CFSP 2026 has been able to address. Additionally, the county will incorporate the views of the CSOs in the final document.

MEMORANDUM FROM PATHWAYS, HENNET AND CEDGG ON RECOMMENDATIONS ON THE DRAFT CFSP 2026

Department	Recommendation on Departmental Priorities	Actions taken on CFSP 2026
Medical Services and Public Health	Enhance preventive and promote health services	Identified as a priority with allocations proposed.
	Enhance Community Health Promoters	
	Human Resource Management	
	Strengthen referral systems and emergency medical services.	
	Improve healthcare service products and technologies	
	Enhance purchase of medical drugs	
Agriculture, Livestock and Fisheries	Enhance support livestock, crops and fisheries	Prioritized for investments in 2026/27
	Enhance water for irrigation	
Infrastructure, roads, housing and urban development	Improve road network and maintenance	Upgrading of road networks and urban planning prioritized with specific allocation
	Strengthen urban planning	
Education youth sports and social development	Improve early childhood education infrastructure and VTCs services	Constructing and Equipping of ECDEs and VTCs already identified as a priority
	Enhance school feeding programs	To be prioritized
	Increase staff personnel in ECDEs and TVETs	Huge investments in ECDE staffing done, TVETS staffing work in progress.
	Enhance PWDs programs	An allocation has been provided under Social services
Water, Environment and Natural Resources	Enhance solid waste management	Already identified and prioritized
	Enhance access of clean, safe and reliable water	
	Enhance water infrastructure developments	

Other recommendations

- On pending bills the county should publish a structured, time-bound plan to clear pending bills over 3-4 years.
- Allocate funds for youth employment, mental health, substance abuse prevention and GBV response.
- Provide targeted economic empowerment grants for women, youth and PWDs.

3.4 Outreach and Mobilization

To ensure broad participation, the County Government employed multiple outreach strategies. Announcements were made through local radio stations, community notice boards and social media platforms. Religious institutions and schools were also engaged to spread information.

Inclusivity is not only about diverse thematic inputs but also about ensuring balanced representation across genders. The County Treasury encourages participation by men, women, youth and PWD's. This was evident during the forums which recorded attendance of a total 519 participants; 263 males, 256 females of which 157 were youth and 15 PWDs.

CSO Meeting: Male and female participants were represented in nearly equal numbers, with CSOs ensuring that women's voices were amplified in discussions on governance and accountability.

Open Forums: Women's participation was strong, while youth representation was also significant, reflecting the county's demographic profile.

Online Forum: Digital platforms attracted a diverse mix of participants, including and young people.

By documenting gender participation, this report underscores the county's commitment to inclusivity. It also provides a basis for analyzing how different groups engage with fiscal processes, thereby informing strategies for future participation.

3.6 Integration into the CFSP

The stakeholder inputs, have been reviewed and integrated into the CFSP and DMSP. Each proposal has been mapped against sectoral priorities, with clear indications of how citizen voices have shaped fiscal decisions. Gender perspectives have been mainstreamed across all sectors, ensuring that the CFSP is not only technically sound but also socially responsive.

CHAPTER FOUR

SUMMARY AND CONCLUSION

The County Government of Laikipia undertook a comprehensive public participation process to obtain views from residents and key stakeholders during the preparation of the County Fiscal Strategy Paper (CFSP) 2026/2027 and the Debt Management Strategy Paper (DMSP) 2026/2027. The process was conducted in accordance with the Constitution of Kenya, 2010, the Public Finance Management Act, 2012 and other applicable legal and policy frameworks that emphasize citizen participation, transparency and accountability in public finance management. The exercise was coordinated by the County Treasury through the Budget Team, with the objective of ensuring that county fiscal priorities, budget ceilings and debt management strategies are responsive to public needs while aligning with development priorities.

The public participation exercise sought to inform residents and stakeholders on the county's fiscal outlook, expenditure priorities and debt position, while collecting views and proposals on sector priorities, resource allocation and service delivery. It also aimed at obtaining feedback on the county's borrowing framework and debt sustainability measures at the same time strengthening transparency, accountability and public ownership of fiscal and debt management decisions.

To ensure inclusivity and broad-based engagement, the County Treasury adopted a mixed-method approach utilizing both physical and virtual platforms. The process comprised of an online public participation meeting, open public fora and a stakeholder engagement forum. These platforms enabled participation by members of the public, civil society organizations, the private sector, faith-based institutions, professionals and other key interest groups. Participants were taken through the content of the CFSP and DMSP, including the county's macro-fiscal framework, revenue projections, expenditure priorities, debt portfolio and proposed debt management strategies.

The public participation forums were widely publicized to ensure adequate awareness and meaningful participation. Notices were disseminated through newspaper advertisements, radio announcements, SMS alerts and public notices circulated through churches and other community institutions. This multi-channel communication strategy ensured that information reached diverse population groups across the county, including vulnerable and hard-to-reach communities.

Several key issues emerged from the public participation process. Participants emphasized the need to prioritize funding for essential services and high-impact development projects, particularly in health, water, agriculture, education and infrastructure. There were strong calls for improved efficiency, transparency and accountability in the use of public resources, as well as prudent borrowing practices to safeguard the county's fiscal sustainability.

All views and submissions received during the public participation process were documented and reviewed by the County Treasury through the Budget Team. Relevant proposals were incorporated into the final CFSP and DMSP 2026/2027, while other submissions were noted for consideration during the annual budget process and future planning cycles.

In conclusion, the public participation process for the CFSP and DMSP 2026/2027 was inclusive, participatory and transparent. The process enriched the quality of fiscal and debt policy formulation and reaffirmed the County Government's commitment to participatory governance, prudent financial management, and sustainable development.

ANNEXES

Annex 1: Communication and Mobilization Materials

COUNTY GOVERNMENT OF LAIKIPIA

THE COUNTY TREASURY

P.O. BOX 131 20321, RUMURUTI

Email: info@laikipia.go.ke

INVITATION TO PUBLIC PARTICIPATION FORA ON THE COUNTY FISCAL STRATEGY PAPER (CFSP) AND DEBT MANAGEMENT STRATEGY PAPER (DMSP) FOR FINANCIAL YEAR 2026/2027

In accordance with Article 201 (a) of the Constitution of Kenya, 2010, Section 117 of the Public Finance Management Act, 2012 and Part VIII of the County Governments Act, 2012 on public participation in the planning and budgeting process, the County Government of Laikipia invites members of the Public, stakeholders and other interested parties to give views on the draft 2026 CFSP and DMSP as scheduled below.

Date	Time	Venue
10th February, 2026	9.00AM-1.00PM	Doldol Catholic Hall
10th February, 2026	9.00AM-1.00PM	Nyahururu Social Hall
10th February, 2026	9.00AM-1.00PM	Lamuria DCCs Office
10th February, 2026	9.00AM-1.00PM	Nanyuki Social Hall
10th February, 2026	9.00AM-1.00PM	Rumuruti Catholic Hall
11th February, 2026	9.00AM-11.00AM	Virtual meeting

Written memorandum can be sent to the County Executive Committee Member-Finance and Economic Planning through countytreasury@laikipia.go.ke, or P.O. Box 131, 20321 RUMURUTI

Or hand delivered to the following offices:-

- The CECM Finance office Rumuruti
- The County Ward Administrators offices
- Sub-County Administrators offices

So as to reach the undersigned not later than 11th February, 2026.

The draft 2026-2027 CFSP and DMSP are available on the Laikipia county governments' website via link www.laikipia.go.ke

WACHIRA GACHIGI
CECM – FINANCE, ECONOMIC PLANNING AND THE COUNTY TREASURY
COUNTY GOVERNMENT OF LAIKIPIA

COUNTY GOVERNMENT OF LAIKIPIA

ANNOUNCEMENT! ANNOUNCEMENT!

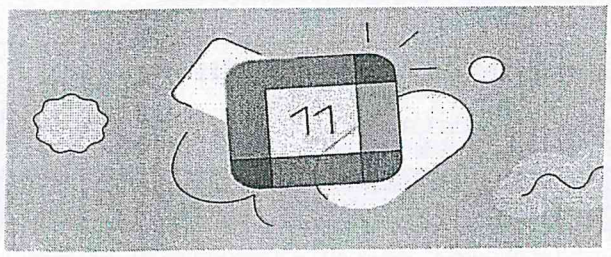
The County Treasury invites members of the Public and other stakeholders to a public participation forum on the County Fiscal Strategy Paper (CFSP) 2026/27 (*Mikakati ya Fedha ya Kaunti*) and the Debt Management Strategy Management Paper (CDMSP) (*Mikakati ya Usimamizi wa Deni la Kaunti*) 2026/27 which will take place on February 10th, 2026 at Dol-Dol Catholic Hall from 9:00 AM to 1:00 PM.

Karibuni Sana

COUNTY GOVERNMENT OF LAIKIPIA COUNTY TREASURY 04 FEB 2026 The Executive Committee Member

CECM Finance, Planning and County Development

Annex 2: Forum Programs, Activities and Agendas



ONLINE MEETING FORA ON THE COUNTY FISCAL STRATEGY PAPER (CFSP) AND DEBT MANAGEMENT STRATEGY PAPER (DMSP) FOR FINANCIAL YEAR 2026/2027

Wednesday, February 11 · 9:00 – 11:30 AM

INVITATION TO ONLINE MEETING FORA ON THE COUNTY FISCAL STRATEGY PAPER (CFSP) AND DEBT MANAGEMENT STRATEGY PAPER (DMSP) FOR FINANCIAL YEAR 2026/2027

Join with Google Meet
meet.google.com/isc-fwpm-qxn

35 guests
31 yes, 3 no, 1 maybe

onespromwangi@gmail.com
Organizer

Lillyan Githinji

Julius Murage

samuelmurimi428@gmail.com

pnwagutu@gmail.com

ceciliawambui7@gmail.com

kihuni61@gmail.com

octokamaah254@gmail.com

davidlegei@gmail.com

jameserot9@gmail.com

hamzagithae@gmail.com

COUNTY GOVERNMENT OF LAIKIPIA
DEPARTMENT OF FINANCE PLANNING AND ECONOMIC DEVELOPMENT
DIRECTORATE OF BUDGET
P.O.BOX 131-20321,
NANYUKI

PROPOSED PROGRAM OF CFSP AND DMSP 2026 PUBLIC PARTICIPATION FORUM

TIME	ACTIVITY	RESPONSIBLE
9.00 am-9.20am	Registration of participants	Budget officer
9.20am-9.25am	Opening prayers	Volunteer
9.25am-9.40am	Introductions	Ward administrator/CDA
9.40am-9.50am	Opening Remarks	CGL Official
9.50am-10.20am	Presentation of the CFSP/DMSP (Overview)	Ward administrator
10.20am-11.50am	Interactive Dialogue & Proposals	Ward administrator/Budget Officer
11.50pm-12.20pm	Summary And responses of issues raised	Budget Officer
12.20pm-12.30pm	Closing Remarks	Ward administrator/CDA
12.30pm-12.35pm	Closing Prayers	Volunteer
12.35pm-1.00pm	Refreshments	CDA

Annex 3: Departmental Priorities presented during the public forums

Departments	Priorities Addressed 2025/2026	Priorities 2026/2027
County Administration	-Prioritize disaster response and management, - Provision of feedback mechanism, Proper - mobilization for public participation meetings.	County Administration, Disaster management services, Human resource management, control and legal support services
Finance	Implement strategies to reduce pending bills, Review of License fees	Revenue collection, Economic Planning, Budget and asset management, procurement, reporting, part payment of pending bills and lease management
Health and Sanitation	Provide adequate medical personnel in all health facilities, enhance medical supplies to all health facilities, improve and upgrade health infrastructure	Purchase of medical drugs and equipments, enhance healthcare infrastructure and sanitation services
Agriculture, Livestock and fisheries	Provision extensive agricultural extension services, Construction of dams, water pans and fish ponds, Provision of soil testing services, certified seeds, tree seedling and fruit seedlings.	Support livestock, crops and fisheries development, Enhance water for irrigation, bee-keeping
Roads, Public Works and Housing	Provision of soil testing services, certified seeds, tree and fruit seedlings, installation and maintenance of solar streetlights and high mast floodlights, Survey and proper planning of all towns and urban centres.	Road transport, power supply & energy, physical planning services
Education, Gender, Culture and Social Services	Upgrade and improve ECDE Infrastructure, provide learning materials and introduce ECDE feeding program, Upgrade all stadia across the county, Increase County bursaries allocations, Construction of talent centres and youth centres with ICT hubs, Increase staff personnel in ECDE & TVETs institutions.	Enhance ECDEs, VTCs services, bursary and scholarships, library services inclusion of PWDs, formulation of a County PWD Policy, youth-friendly centres addressing drug abuse and mental health cultural heritage and diversity
Trade, Tourism and Co-operatives	Increase staff personnel in ECDE & TVETs institutions, Construction and maintenance markets across the county.	Support improvements in market infrastructure, tourism, cooperatives and promote industrial development.
Water, Environment and Natural Resources	Construct, equip and maintain County water infrastructure, Enhance solid waste collection and disposal mechanism, Sensitization and information provision on climate change.	Expand access to water, environment management services, and climate change
Municipality Rumuruti, Nyahururu, Nanyuki	Planning, upgrade urban infrastructure development and solid waste management.	Planning, upgrade urban infrastructure development and solid waste management

Annex 4: Forum Attendance

Venue	Male	Female	Youth	PWD's	Total
Emess Hotel (CSO Meeting)	9	12	6	4	21
Dol-Dol Catholic Hall	47	73	41	2	120
Lamuria DCCs Hall	12	28	13		40
Nyahururu Stadium	66	16	44		82
Rumuruti Catholic Hall	44	48	24		92
Nanyuki Social Hall	62	67	29	9	129
Online Forum (X-space)	23	12			35
Total	**254**	**235**	**151**	**11**	**519**

Annex 5: Photographic Documentation

Lamuria DCC's Hall

Rumuruti Catholic Hall

Doldol Catholic Hall

Nyahururu Stadium

Nanyuki Social Hall

EMESS Hotel (Stakeholders Engagement Forum)